



**AEROSPACE
MANUFACTURING
FOR THE FUTURE,
TODAY.**

 **Xcel**Energy®

WE'RE HERE TO ENERGIZE BUSINESS GROWTH FOR YOUR MANUFACTURING OPERATIONS.

RELIABLE. ROBUST. READY.



You. Us. Together.

Your aerospace manufacturing operations are the core of your business, and we're helping more and more companies like yours reduce their business risk and increase their speed to market through our various real estate programs.

We're proud to serve industrial aerospace manufacturing plants across our service territory. These partnerships reflect our customers' trust in us to deliver reliable, clean, affordable energy. Our electric services maintain 99.9% reliability, limiting costly downtime. And we can offer 100% renewable power to help you reach your sustainability goals.

Ready to grow your business? Let's build the future, together.

Power. Property. Potential. Ready to go.

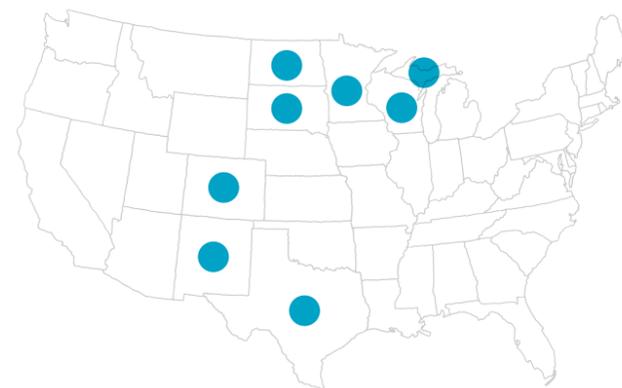
We offer a deep portfolio of ready-to-develop real estate. Our Certified Sites are fully documented. All required studies, done. We have numerous Certified Sites with nearby rail access, all ready for you today.

Rates and incentives to protect every dollar.

In Colorado, Minnesota and Wisconsin, new or expanding projects may qualify for discounted electric pricing, which can mean more capital for your project. Our programs — from energy and process efficiency to construction design and electric rate incentives — were developed with you in mind and built to serve your business. We'll work with you to find customized energy solutions that meet your needs and protect your capital, because you're building more than a manufacturing facility — you're building your business.

Location. Location. Location.

We have access to a wide range of support services and skilled talent right in our backyard. In Minneapolis/St. Paul, we're 2 million strong. In our Denver territory, 1.7 million. Colorado is home to the nation's second-largest aerospace economy, offering companies one of the country's most highly educated workforces, an atmosphere for business growth and a hub of high-tech innovation. New Mexico is also an excellent fit for the aerospace manufacturing industry, as is Texas — and we can help get you there. Our eight-state territory also faces fewer natural threats, like earthquakes and hurricanes.



Our vision: 100% carbon-free by 2050.

We're one of the nation's top providers of clean power, and we have a vision to provide 100% carbon-free electricity by 2050 across the eight states we serve.



We also aim to provide natural gas service with net-zero emissions by 2050.

Experience. Expertise. Excellent support.

Our award-winning support team is dedicated to your business success. As a Fortune 300 company, we'll put our resources to work for you: we have highly skilled, technical expertise and extensive experience working with large commercial and industrial customers. Plus, we'll lean into our strong local relationships to help guide your project.

We're ready to help.

We have the right home for your next project. Contact our Xcel Energy Corporate Economic Development team today. Whether you want to take a deeper dive into our operations, tour our sites virtually or in-person, or meet with state and local economic development organizations, we're here to help. You. Us. Together.

Judy Ring All States

judy.l.ring@xcelenergy.com
Cell: 715-563-5572

Stephanie Henley CO, TX, NM

stephanie.henley@xcelenergy.com
Cell: 303-588-4801

Marie Pflipsen MN, ND

marie.a.pflipsen@xcelenergy.com
Cell: 320-260-6630

Sam Markman MI, MN, WI

sam.j.markman@xcelenergy.com
Cell: 507-330-1563

economicdevelopment.xcelenergy.com

