



September 12, 2017

Robert J. Osborn, Esq.
Corporate Economic Development
Xcel Energy
1800 Larimer St., 16th Floor
Denver, CO 80202

Dear Mr. Osborn:

As an organization dedicated to enhancing the economic vitality of the City of Aurora, the Aurora Economic Development Council is fully and enthusiastically supportive of Xcel Energy's implementation of the Certified Site Program in our service area. We understand providing pertinent information in real time is critical in the pursuit of any deal. Prudent site selection thrives on being able to match the needs of the private sector upfront on a variety of levels to reduce risk.

This certification creates a dependable source for the accurate promotion of local real estate and development opportunities, which will facilitate capital investment and fuel primary job growth in our community. This program exemplifies the City of Aurora's "open and ready for business" mantra and the ability to satiate customer demands in a competitive environment. Along with available land ripe for development, infrastructure in place, and key industry clusters anchoring a diverse and skilled workforce, the partnership with Xcel has been an integral reason for Aurora's recent successes, and we intend to build on this.

Our team is standing by to assist with further analysis of the specific sites in Aurora qualified by this program, and are excited to continue working together and with prospective new users to keep driving our economy forward.

Sincerely,

A handwritten signature in blue ink, appearing to read "Yuriy Gorlov".

Yuriy Gorlov
Vice President